



Standard Price Charts

28 September 2004



Defense Working Capital Fund – A Revolving Fund



Fuel sale to DESC customers at standard price

DESC product procure from contractors

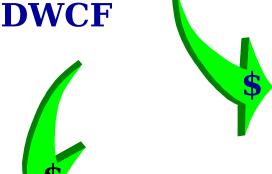






Operational costs:

- Labor
- Travel
- ADP
- Rent/Utilities
- Etc.



Storage Infrastructure

Transportation As



Standard Price - Overview



- Product cost set by Office of Management and Budget (OMB) and Office of the Secretary of Defense (OSD)
- Efficient budgeting price stabilized to allow

customers

to execute their approved programs

- Price adjusted each year based on projections
 - composite costs spread to indiversity product categories
- All DoD customers pay the same p

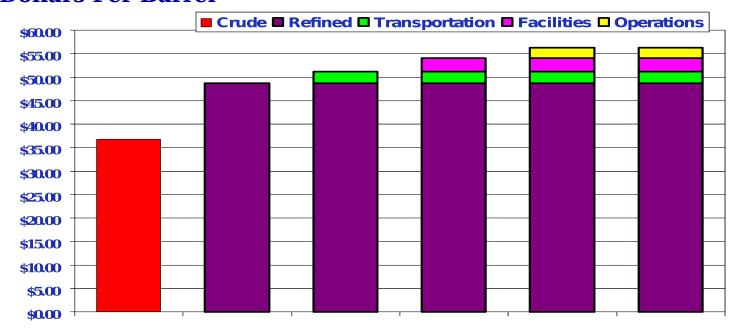


Petroleum Standard Price Build-Up

(FY 2005 example)



Dollars Per Barrel

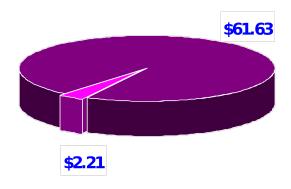




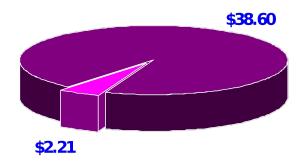
Standard Price Comparison (Dollars Per Barrel) FY2005



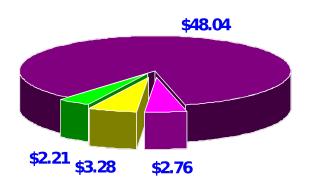
INTOPLANE - \$63.84



BUNKERS - \$40.81



BULK and PC&S - \$56.29



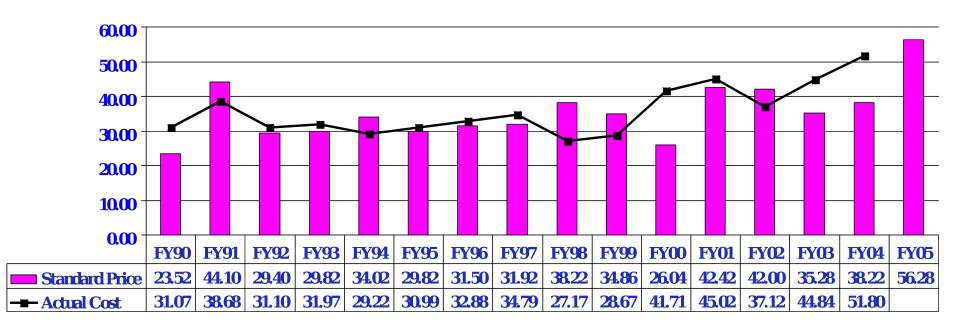




Standard Price vs Actual Cost



Dollars Per Barrel



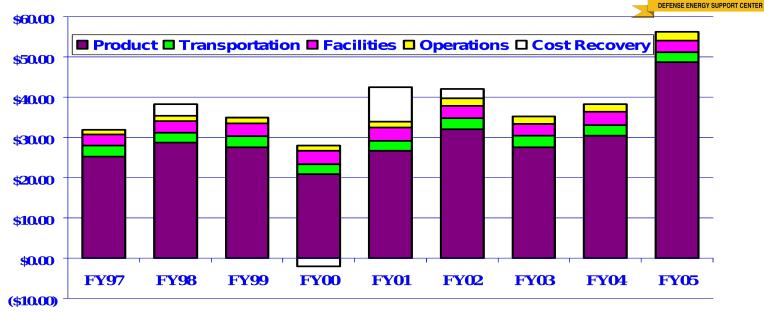
The FY04 Actual Cost is estimated. The assumptions behind the numbers are:

- Product cost \$6,197.6 million
- *Non-product cost \$950.2 million
- Purchases 138 million barrels



Standard Price Comparison





	FY97	FY98	FY99	EY00	FY01	FY02	EY03	FY04	EY05
Product	\$25.23	\$28.76	\$27.54	\$20.87	\$26.61	\$32.00	\$27.52	\$30.88	\$48.68
Transportation	2.72	2.41	2.76	2.53	2.46	2.80	2.86	2.63	2.46
Facilities:	2.74	2.95	3.14	3.26	3.42	2.96	2.94	3.31	2.92
Operations	1.23	1.29	1.42	1.37	1.45	1.91	1.96	1.83	2.22
Cost Recovery	0.00	2.81	0.00	<u>-1.99</u>	<u>8.48</u>	2.33	0.00	<u>-0.43</u>	0.00
Standard Price	\$31.92	\$38.22	\$34.86	\$26.04	\$42.42	\$42.00	\$35.28	\$38.22	\$56.28
Net Sales (Budget)	119.5	113.8	109.9	108.8	107.7	110.2	110.0	114.0	129.7
Net Sales (Actual)	111.7	112.3	112.5	107.7	110.3	132.3	142.5	138.0	